



JERICHO ROAD
COMMUNITY HEALTH CENTER



NOTE FROM FOUNDER AND CEO:

When Joyce and I started Jericho Road Family Practice in May 1997, we thought if we built it, they would come. We knew that there was a serious need for affordable, accessible primary healthcare in Buffalo. In fact, I had personally observed that need so starkly while I was in medical school that I changed my mind about becoming a medical missionary and decided to start a practice in Buffalo.

It was slow going in the early days (three patients only in our first week) and there were times that we were encouraged to change our model because our finances were so tenuous.

Before we became a Federally Qualified Health Center, it was an incredible struggle to balance our budget when we were providing free or reduced cost care for people who otherwise could not afford it. Other practices would turn away patients who were covered by Medicaid and Medicare, since the reimbursements from those programs were so much lower than those from private insurance companies. We believed (and still believe) that every person deserves access to quality, affordable healthcare, regardless of insurance status or ability to pay. We never changed our model and we never turned Medicaid or Medicare recipients away. Now, 25 years later, 80% of our 27,000 patients receive Medicaid or Medicare.

When I compare the week we first opened to today, I am actually amazed by our growth. Today, we're an international organization with locations in four countries, including five health centers in Buffalo. So much is different from those early years.

Some things have not changed, though. We remain committed to the notion that Jesus has called us and is still calling us to love our neighbors through tangible daily actions. We have tried to fulfill that call every day for 25 years. You have helped ensure that we have the resources, the encouragement, and the strength to do that.

Thank you for 25 incredible years. We are looking forward to what the next 25 have in store!

Myron Glick

Myron Glick, M.D.
Founder & Chief Executive Officer



OUR MISSION :
**Jericho Road
Community
Health Center
provides wholistic
healthcare for
the underserved
and marginalized
communities in
Buffalo and across
the world in order to
demonstrate the
unconditional
love of Jesus.**

NOTE FROM CHIEF MEDICAL OFFICER:

This past year has been difficult for many of our Jericho Road team members and patients. At the beginning of 2020, most of us did not believe that we would still be dealing with COVID-19 late into 2021. Throughout the pandemic, we have lost patients to COVID-19 and other diseases. Staff members have lost family to the same. It has not been an easy time to work in healthcare. Many have lost their "normal."

I reflect on a patient of mine. She had experienced significant trauma in her life and had multiple chronic medical conditions. With a multidisciplinary approach to her care at Jericho Road, her health improved. She was doing so much better. Unfortunately, a housing situation derailed her health and then she lost her life to COVID-19. This patient and others continually remind me that

there is much injustice for us to continue fighting. My heart has been heavy many times over this past year, sharing in the sorrow of lost friends, relatives, and the changing normal.

Yet I am strengthened by the commitment and resilience of our team and patients during difficult times. This past year has highlighted the importance of community and our interconnectedness. We have continued to grow here at Jericho Road by working together as a team. We've launched our new dental program, opened our first on-site pharmacy, and welcomed patients to a new site on Doat Street. We were excited to see our Breckenridge health center open to accommodate our family medicine resident physicians and faculty. Our behavioral health team continues to provide high-quality care for our patients. And our community program staff work collaboratively to provide services addressing the complex challenges that impact our patients' health. We now face new challenges with the growing influx of Afghan evacuees and have already started to care for these patients.

In all of this, we place our faith in God who gives us strength: **"Be strong and courageous. Do not be frightened, and do not be dismayed, for the Lord your God is with you wherever you go."** – Joshua 1:9

Allana Krolikowski

Allana Krolikowski, M.D.
Chief Medical Officer



Buffalo locations

Global locations

MEDICAL

- 1** **Barton Street Health Center**
184 Barton Street, Buffalo, NY 14213
- 2** **Breckenridge Street Health Center**
182 Breckenridge Street, Buffalo, NY 14213
- 3** **Broadway Health Center, Jericho Road Family Dental, JRCHC Pharmacy @ Broadway, and The Independent Health Medically Oriented Gym at Jericho Road**
1021 Broadway, Buffalo, NY 14212
- 4** **Jericho Road at Buffalo City Mission**
100 E. Tupper Street, Buffalo, NY 14203
- 5** **Doat Street Health Center**
21 Doat Street, Buffalo, NY 14211

COMMUNITY PROGRAMS

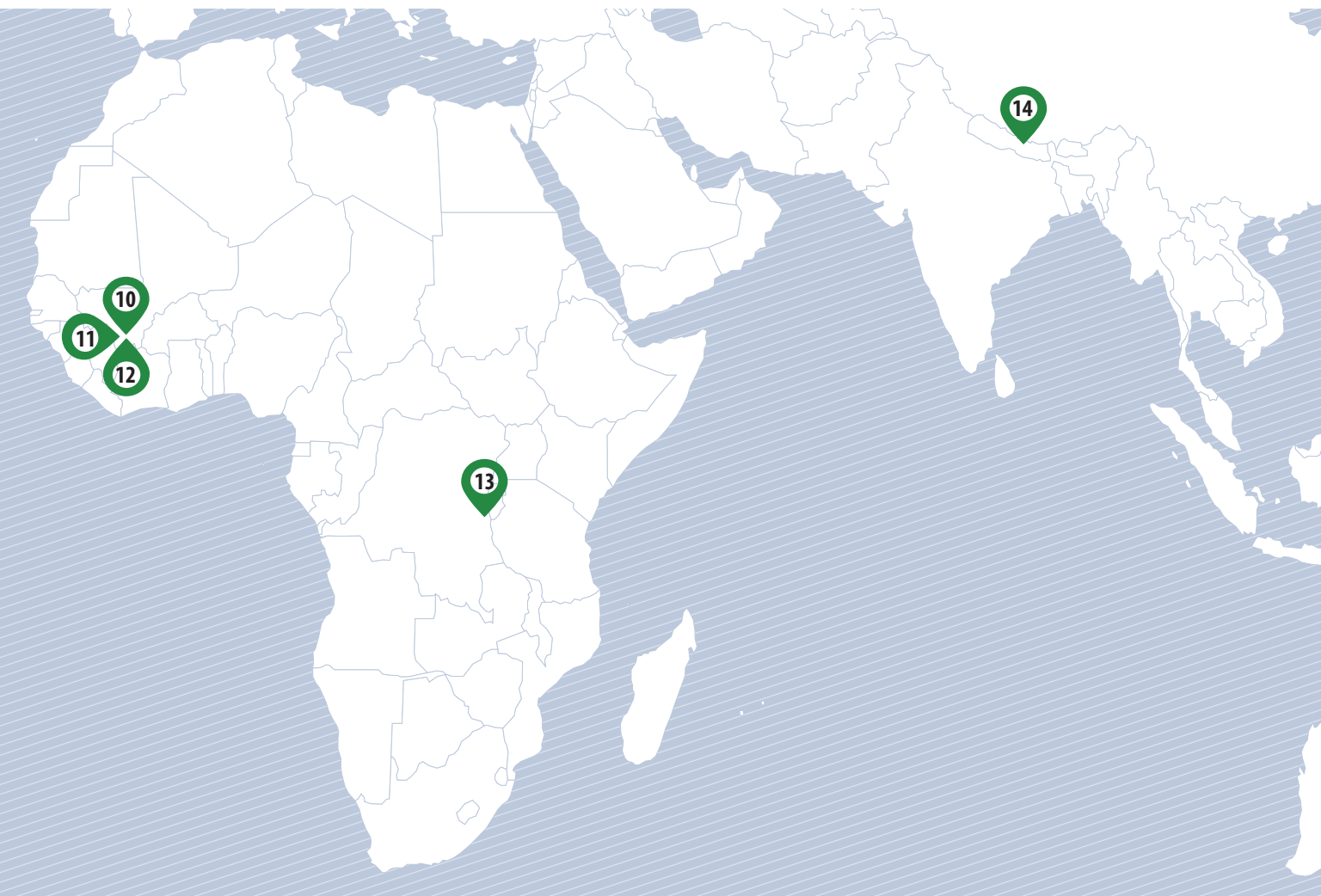
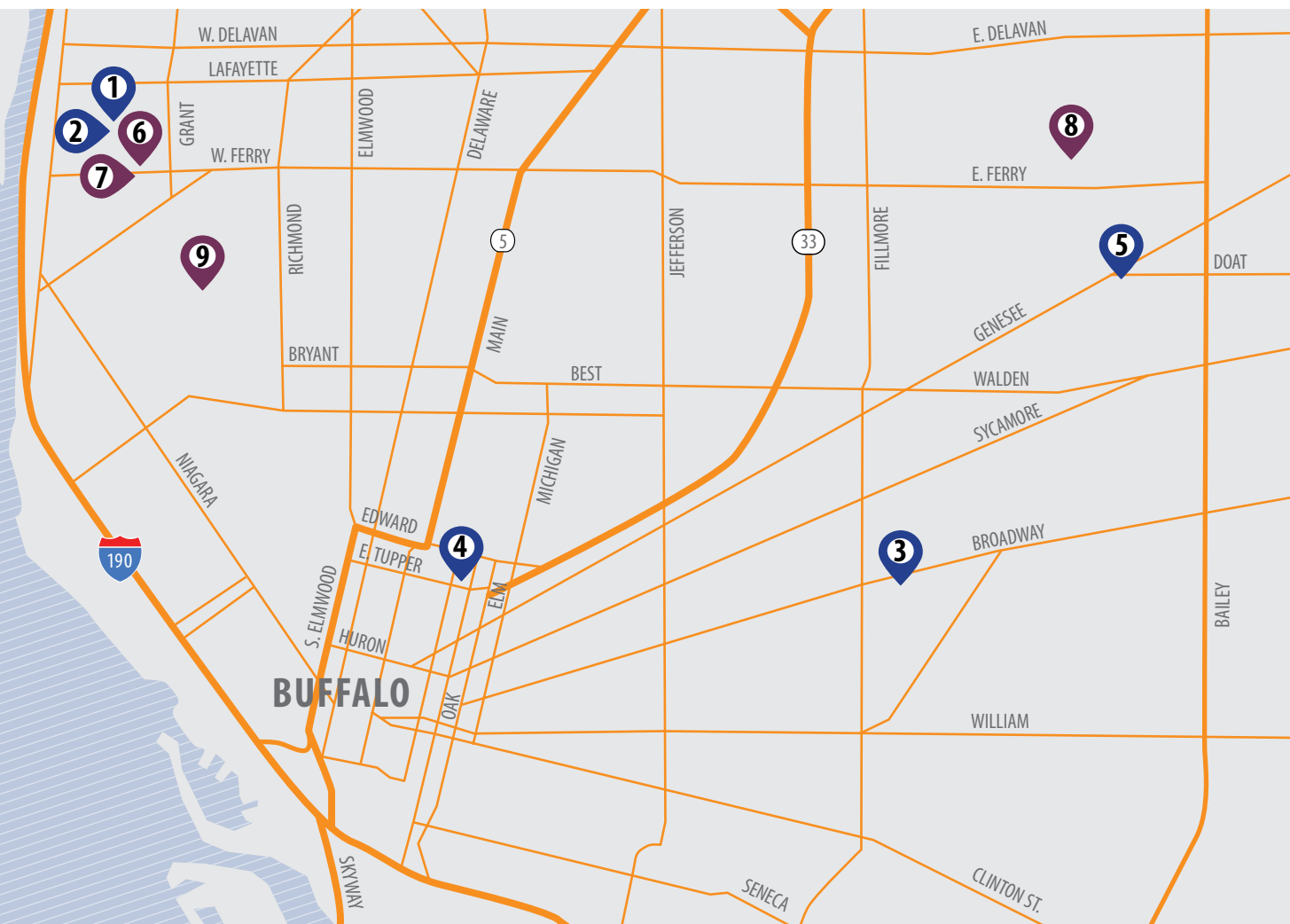
- 6** **Hope Refugee Drop-In Center**
248 W. Ferry Street, Buffalo, NY 14213
- 7** **Priscilla Project & Parents as Teachers**
233 W. Ferry Street, Buffalo, NY 14213
- 8** **Vive & Financial Education**
50 Wyoming Avenue, Buffalo, NY 14215
- 9** **ParentChild+**
301 14th Street, Buffalo, NY 14213

HEALTHCARE CENTERS

- 10** **Adama Martha Memorial Community Health Center**
Kono District, Sierra Leone
- 11** **Jericho Road Health Facility, Komao**
Kono District, Sierra Leone
- 12** **Orfonthy Community Health Center**
Port Loko District, Sierra Leone
- 13** **The Wellness Clinic**
North Kivu Province, Democratic Republic of Congo
- 14** **Nepal Medical Outreach**
Villages of Hagam and Hapra, Sindhupalchok District, Nepal

Proverbs 3:27

Do not withhold good from those to whom it is due, when it is in your power to act.



Jericho Road Community Health Center provides high-quality medical care for the whole family — especially people with limited access to medical care, like families in poverty, refugees, and immigrants. We are a Patient-Centered Medical Home that offers full-spectrum care to all, even those without insurance or the ability to pay.



Between writing this story and the publication of the annual report, Joe Ager unexpectedly passed away. Joe's care manager, Carissa, encouraged us to include the piece as written because "Joe was so proud to tell his story and be highlighted in this way." We have kept Joe's story in the report in his memory.

Joe Ager is, first and foremost, an artist. "I've been drawing my entire life, since childhood," he says. "Started to get into painting in college. I can do realistic, surreal, abstract. I draw cartoons and do graphic illustration. I've had my work at the Burchfield Penney, Spot Coffee, the old Town Ballroom, the library at Buffalo State College."

But health struggles, stemming especially from diabetes, have prevented Joe from focusing on his art for several years. "I kept winding up in the hospital because of my drinking problem," he explains. "But that was really brought on by the nerve pain that I had through diabetes. Alcohol was the only thing I could find to relieve [it], but it was actually making it worse and worse in the long-term, so I would keep winding up back in the hospital."

In addition to the neuropathy, Joe was also dealing with a diabetes-related foot wound, which made it hard for him to walk. Drinking didn't help that either. "The alcohol just floored me. It took me offline. I would keep falling, I wouldn't know where I was. I would have extreme pains

in my head or would know intuitively that something was wrong, but the hospital would just think you were drunk and put you back out on the street again."

Eventually, Joe's godfather took him to Jericho Road's Barton Street health center where Joe got connected to family nurse practitioner Eleanor Nixon and care manager Carissa St. John. Eleanor and Carissa helped Joe get a wound specialist for his foot and connected with him weekly, either in person or on the phone, to ensure he was keeping up on his medications. "Eleanor is kind of like the mother I never had," Joe explains. "She was always there giving me sound advice — eat decently, take your medications, don't drink."

After an injury caused by a fall, Joe ended up in a sub-acute rehab facility. When they tried to discharge him too early, Eleanor helped him find legal help through the Center for Elder Law and Justice. "At that point, I couldn't walk without a walker and I really couldn't fend for myself. They wanted to discharge me to a shelter, which I didn't think was a good idea. Eleanor helped fix that."

When Joe was ready to leave rehab, he moved into a local motel. Eleanor and Carissa worked hard to convince a visiting nurses program to come to the motel, but the situation was still a challenge. The small room cost over \$1,000 a month and there was no kitchen. With no place to cook, Joe's diet suffered, which exacerbated his chronic conditions. When Joe was hospitalized again, motel management put his belongings in garbage bags and threw other things away. Carissa took two trips to the motel to recover what she could. "A lot of stuff I just didn't get back, including some artwork, which was the biggest thing to me," he remembers.

After another stint in sub-acute rehab, Joe was ready to leave the motel behind. Carissa and Joe's social worker from the visiting nurses program worked together to find him a suitable apartment within his price range—a huge challenge in the midst of a pandemic. Carissa and her husband even went to Joe's storage unit, packed up

the bed and furniture he had from a previous residence, and prepared his new place so he could be discharged into a comfortable, furnished apartment. "Now I have my art up and new clothes, new things," says Joe. Since moving into the apartment, he's been doing much better—keeping up on his medications and healthy diet, staying away from alcohol, exercising at the Independent Health Medically Oriented Gym at Jericho Road, and getting back into painting and drawing.

Noticing how well Joe was doing and knowing how much he missed the cats he used to have, Carissa adopted a long-haired orange kitten named Samson to keep Joe company. "I call him Sammy," Joe smiles. "Little busybody." Joe credits Eleanor and Carissa for his stability and improving health. "They're a great asset and a lifesaver in helping me climb the ladder back out of my hole," he explains. "And hopefully I'm getting to a situation that's even better than before I got sick."

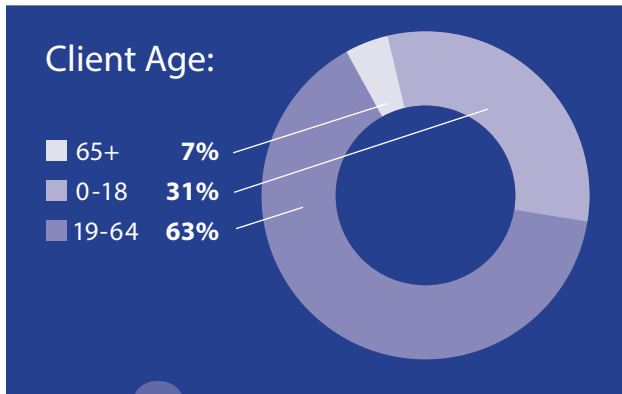


medical care impact



Unique Patients **27,884** ↑27% from 2019-2020

Clinical Visits **138,206** ↑40% from 2019-2020



Patient Insurance Status

Medicaid	71%
Private	18%
Medicare	7%
Uninsured	4%

Primary Language

English	56.0%	Karenni	1.6%
Burmese	7.5%	Tigrinya	1.0%
Bangla	5.1%	Kinyarwanda	0.9%
Karen	4.7%	All Others	6.8%
Nepali	3.8%	Unreported	3.0%
Spanish	3.0%		
Arabic	2.7%		
Swahili	2.2%		
Somali	1.7%		



Zip Code

14213	20%
14207	15%
14211	11%
14212	8%
14215	6%
Other	40%

Deliveries **408**

service snapshot



Behavioral health visits **4,023**

Dental visits at Jericho Road Family Dental **1,845**

Physical therapy appointments at the Independent Health Medically Oriented Gym at Jericho Road **1,701**

Prescriptions filled at JRCHC Pharmacy @ Broadway **122,894**

COVID-19 tests administered **22,552**

COVID-19 vaccine injections **24,522**

how we compare

85%

of children and adolescents received weight assessments and nutrition/exercise counseling

2020 national average is **65%**

76%

of patients 18 and older received BMI screening and were put on a follow-up plan

2020 national average is **66%**

84%

of patients 12 and older were screened for clinical depression and provided a follow-up plan

2020 national average is **64%**

81%

of pregnant patients achieved early entry to prenatal care

2020 national average is **73%**



Achieved best overall clinical performance among health centers, placing among the top 10% in the U.S. for clinical quality measures in 2020.



Increased access to care and advanced quality of care using Health Information Technology services.



Supported data reporting for the public health emergency with response rates of 90% or more.



Tested more than 50% and administered vaccines to more than 70% of our 2020 patient population.



Our community programs seek to address the needs of those we serve more holistically.

We recognize that physical health is impacted by environmental factors like literacy and education, financial stability, social support, and job opportunities.

Our programs are designed to address some of these social determinants of health.

Fatmata* and her husband Musa* arrived in Buffalo in February 2020 after a difficult and lengthy journey from their home in West Africa. The pair decided to try to come to the United States for safety reasons, as Musa's political work was becoming dangerous.

Fatmata was pregnant with the couple's first child during the trip and received no prenatal care. When it was time to give birth, the family was in Mexico, so Fatmata delivered daughter Fatima* in a Spanish-speaking hospital. The experience was frightening and uncomfortable, as Fatmata spoke no Spanish and interpreters were not available. Shortly after coming to Buffalo, Fatmata became pregnant again, this time during the pandemic. Fortunately, the family was now connected to Jericho Road for medical care.

Fatmata's primary care provider, family nurse practitioner Abby Grainge, was immediately supportive. When describing her experience with her second pregnancy, Fatmata notes Abby's kindness and ability to help her patients feel at ease. "Dr. Abby called to check on me a few times and she told me how stress impacts my baby," Fatmata says. Working with Abby was a completely different experience from her first pregnancy. Fatmata learned the importance of rest during pregnancy and was able to actually incorporate it, which had been impossible while journeying to the U.S.

Abby referred Fatmata to Jericho Road's Priscilla Project for further prenatal support. Through the program, Fatmata was connected with doula Fardowsa Aden, a former refugee from Somalia. "I had my small family here but didn't know a lot in Buffalo," Fatmata explains. "Fardowsa helped to give me educational classes during my pregnancy and get me a car seat through my insurance. She gave me a pack'n'play and baby items through the program."

Working with Fardowsa helped Fatmata and Musa feel prepared to have a baby in the United States. When it came time to go to the hospital, Fardowsa was there to provide labor support and explain each step of the process—from intake paperwork to post-delivery services such as lactation consultation and spiritual care. Though Fatmata's first delivery

had taken place in a hospital, the language barrier had prevented her from understanding most things that were happening. Having Fardowsa there made a huge difference.

After new baby Saah* was settled in at home, Fardowsa referred the family to Jericho Road's early childhood development programs, Parents As Teachers and ParentChild+. Parents As Teachers is a national program for families with very young children. At Jericho Road, the program works with parents and caregivers with children from birth to 18 months. Fatmata and Musa were connected to Parent Educator Kawanna Holmes, who helped them understand developmental milestones and the importance of interacting with their children, especially baby Saah.

ParentChild+, also a national program, serves families with children 18 months to 2 years old. Fatmata and Musa participate in this program with their older child, Fatima. Both programs encourage parents and caregivers to play, sing, talk to, read, and generally interact with their children as a way to support social, emotional, and physical development. For families without a broad social network, Priscilla Project, Parents As Teachers, and ParentChild+ can provide important links to the wider community and other helpful local resources.

Today, Fatmata proudly explains that Fatima is improving her communication skills through their work with ParentChild+. "Fatima never stops talking now!" Fatmata laughs. "She is doing well with her colors, English, and her ABCs." Soon, Fatmata and Musa are looking forward to finally receiving their working papers so they can earn income. They are also hopeful that their asylum cases will be approved so they can safely remain in the United States. The couple are expecting another baby and are planning to work with the Priscilla Project throughout their pregnancy again.

When asked about her future, Fatmata knows what she would like to do. "I want to one day become a nurse so I can help others just like the people here in the U.S. have helped me."

* Clients' names have been changed for privacy purposes.

community program impact



Hope Refugee Drop-In Center clients served **2,120**



Priscilla Project women served **479**



Financial Education clients served **326**



ParentChild+ families served **66**



Parents as Teachers families served **33**



For over 35 years, Vive has assisted those wishing to make a refugee claim in Canada or who are seeking asylum protection in the U.S., by providing safety, shelter, food, and legal help.

Farah* was seven months pregnant when she arrived at Jericho Road's Vive Shelter in July 2021. She had left her home country of Haiti because she acutely feared for her safety, and traveled through several countries before arriving in the U.S. Farah eventually made her way to Vive, unsure of what to expect. What she found, she says, was "another family, just one unrelated by blood."

Matt Tice, the shelter's director, and the Vive team welcomed her and got her settled, and Jericho Road's medical staff cared for her as her pregnancy progressed. Staff connected her with the Priscilla Project, a Jericho Road program that helps at-risk expectant mothers, and she received help in navigating the pregnancy process.

Even with the supportive care, Farah would sometimes feel saddened by the weight of her challenging situation, and she would sit in Vive's quiet area alone. María Pérez-Gómez, Vive's assistant director, would often see Farah there and stop to check in and ask how she was doing. The two quickly formed a special bond. "I really appreciated how María would reach out to me so much," Farah says. "It made me smile."

Farah's mother had passed away in Haiti and she had no family in the U.S. She began to look to María, a mother herself, for guidance. Fatuma Musa, one of Vive's house managers, would weigh in with her own parenting advice, and the two women formed a makeshift support group to uplift Farah as she prepared for the baby.

When the big day finally came, little Nadia* was born at John R. Oishei Children's Hospital in Buffalo. María was the first person Farah called to share the happy news. María was at the office with Matt Tice when she got the call. "We felt like proud parents," she says.

In January, Farah moved to New Jersey to begin the next chapter of her life. She had made a good friend on her journey to the U.S. who eventually settled in New Jersey, and Farah and Nadia joined her there. Farah plans to finish her studies and potentially become an architect or further develop a clothing marketing venture she recently started.

Right now she's mainly focused on being a good mother to Nadia. "I can't really put into words what it means to be a mother," she says, "but I know I'm completely in love with my daughter." The friendship between Farah and María endures, and they stay in touch via WhatsApp and phone calls.

"I feel very blessed to have been a part of Farah's life," María says. "To see where she was and where she is now—the difference is noticeable. It's very inspiring. I feel so fortunate to know her."

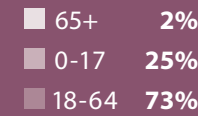
** Clients' names have been changed for privacy purposes.*



Photo credit: Robert Kirkham/The Buffalo News

Impact of Vive

Client Age:



Country of Origin:

- Colombia – 18%
- Turkey – 11%
- Haiti – 8%
- Sri Lanka – 7%
- Pakistan – 5%
- El Salvador – 4%
- Afghanistan – 4%
- United States – 4%

** Percentages do not equal 100% due to rounding.*

- Angola – 4%
- Honduras – 3%
- Democratic Republic of Congo – 3%
- Guatemala – 2%
- Venezuela – 2%
- Ethiopia – 2%
- Sierra Leone – 2%
- All other countries (40) – 22%



Primary Language:

- Spanish – 30%
- French – 9%
- English – 9%
- Turkish – 8%
- Tamil – 7%
- Lingala – 4%
- Portuguese – 3%
- Arabic – 2%
- Kurdish – 2%
- Urdu – 1%
- All other languages (22) – 24%

** Percentages do not equal 100% due to rounding.*

Asylum Seekers Served: 973



Jericho Road's global health centers tangibly demonstrate the love of God by addressing health disparities in the home countries of our refugee patients. Currently, Jericho Road has health centers in Sierra Leone and the Democratic Republic of Congo and operates a medical outreach program by motorbike in Nepal.

In 2017, Jericho Road's director of global health, Paul Violanti, and director of Sierra Leone health centers, Phebian Abdulai, were invited to a Sickle Cell Carers Awareness Network (SCCAN) meeting in Koidu Town, Sierra Leone. At the meeting, Paul and Phebian were introduced to Dr. Cheedy Jaja, who, at that time, was working at the University of Cincinnati as a professor of nursing. Dr. Jaja holds several advanced degrees in nursing, public health, genetics, and clinical and translational science. His research focuses on sickle cell disease and the intersection of pain management and genetics.



As a result of this meeting, Dr. Jaja helped Jericho Road's Adama Martha Memorial Community Health Center become the first clinic in Kono District to offer a sickle cell testing and treatment program for children and young adults. The only other program of its kind in the country is 200 miles away in Freetown, the capital.

Sickle cell disease (SCD) is a genetic disorder of the red blood cells that affects certain ethnicities, including people of sub-Saharan African descent. In SCD, red blood cells that are normally oval become sickle- or crescent-shaped and become hard and sticky. This obstructs normal blood flow and can cause painful symptoms and serious complications, including pain episodes called "crises," swelling in the hands and feet, eye diseases, and strokes.

In Sierra Leone, the average life span for patients with untreated SCD is 17 years. At least 3,000 to 4,000 babies are born with SCD in the country every year.

With Dr. Jaja's help, the sickle cell program at Adama Martha Memorial Community Health Center now treats around 120 patients. All patients in the program are 21 years old and younger.

One patient in the program is 19-year-old Hannah. Every month, Hannah hitches a ride on the back of a motorbike to come to AMMCHC for her evaluation. Like others in the program, Hannah receives a monthly medical evaluation to check for any infections, complications, or signs of sickle cell crisis. After evaluation, Hannah and other patients are given prophylactic antibiotics, antimalarial drugs, folic acid, and Vitamin C supplements. Patients experiencing sickle cell crises can come to the clinic anytime for immediate support and symptom management, including inpatient care. Crises have become much rarer as patients and their parents become better educated and gain experience on how to manage their SCD.

Hannah hopes to attend nursing school so that she can care for children and young adults with sickle cell disease. Her dream is much more attainable with her SCD under control and well managed.

Dr. Jaja's goal is much bigger than treating sickle cell patients at AMMCHC. Through his research, which is conducted at AMMCHC and through SCCAN, he hopes to be able to motivate the Sierra Leonean government to start a national sickle cell program using the model at AMMCHC as a blueprint. "Our work at AMMCHC has caught the interest of the National Institutes of Health," he says.

Through his work, nurses in Kono District are being trained to perform newborn screening for SCD and to manage SCD complications. These nurses will screen up to 1,000 newborns in the district each year.

"AMMCHC will be the hub for these training activities and will continue to be the primary pediatric clinic for newborns diagnosed with sickle cell disease. We are excited with this new partnership, and we hope that the work we do at AMMCHC will ultimately be replicated in other parts of the country."



global health impact



PATIENT VISITS



DELIVERIES



SURGERIES



MALNUTRITION CLINIC (monthly avg.)

CLINIC NAME

The Wellness Clinic – DRC:

28,578

1,388

613

176

Adama Martha Memorial CHC – Sierra Leone:

20,072

79

192

28

Orfonthy CHC – Sierra Leone:

7,857

51

107

Jericho Road Health Facility – Komao, Sierra Leone: (Opened 2020)

7,896

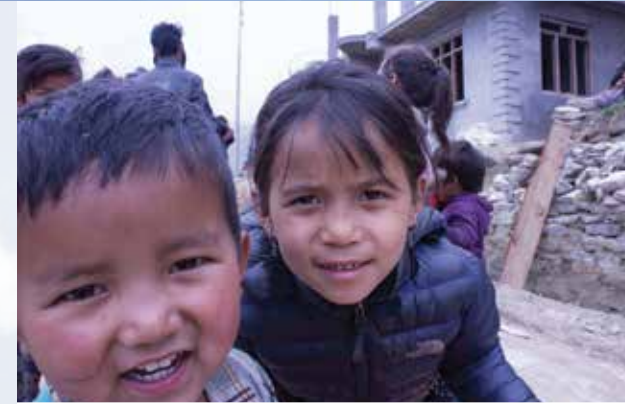
112

Nepal Mobile Medical Team:

1,791

1 John 3:18

Little children,
let us not love in word or talk
but in deed and in truth.



medical milestones:

Opened a new clinic on Doat Street, which replaced the Genesee Street health center that closed in early 2020



Opened Jericho Road Family Dental at 1021 Broadway, offering full-service dental care for all ages



Opened JRCHC Pharmacy @ Broadway, which offers easy pick-up and home delivery



Family medicine residency program reached full strength with 12 resident physicians

Launched Title X program, providing contraception & comprehensive family planning counseling to uninsured patients

Expansion of behavioral health office space and staff led to largest growth in patient sessions to date



program milestones:



Priscilla Project started offering virtual Baby Café in English for the first time

ParentChild+ provided eight language-specific Zoom sessions on fine and gross motor skills for children with University at Buffalo's occupational therapy department



Created and launched Summer on SuperStreet, a full five months of outdoor programming provided by Jericho Road and 100 partner organizations at Superman Corner (Clark & Kent Streets) in the Broadway-Fillmore neighborhood

Created indoor and outdoor quarantine spaces at Vive and was able to keep the shelter open for new and existing clients during the pandemic



Formed new early childhood development department to focus on developmental milestones, early referrals for developmental delays, and early encouragement of reading (department houses Reach Out and Read, Parents as Teachers, and ParentChild+)



global milestones:

Jericho Road Health Facility, Komao opened in Komao, Sierra Leone



Constructed clean water wells (thanks to Hope Rising Together) & latrines to mitigate water-borne illnesses in Komao



With EduNations, built a new village store in Rokassa, Sierra Leone as a sustainable revenue source



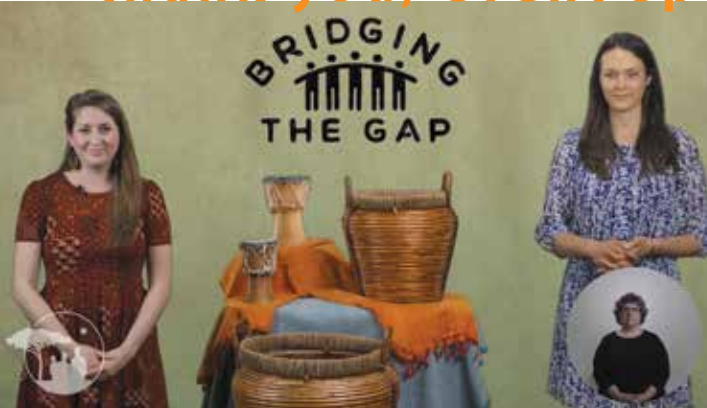
Continued construction of new two-story health center in Hagam, Nepal (due to open in 2022)



thank you, event sponsors & volunteers!

Cinema for Safe Haven Event Sponsors

- M&T Charitable Foundation
- Roswell Park Comprehensive Cancer Center
- The Chapel
- Independent Health
- Quest Diagnostics
- Mental Health Advocates of WNY
- Molina Healthcare
- 716 Ministries
- Burchfield Penney Art Center



Bridging the Gap Virtual Event Sponsors

- | | |
|-----------------------------------|---------------------------|
| Baillie Lumber | The Chapel |
| GBUACO | UBMD Family Medicine |
| Independent Health | Albright-Knox Art Gallery |
| Harmac Medical Products | Fidelis Care |
| 716 Ministries | Dopkins & Company |
| Pratt Collard Buck Advisory Group | Amherst Alarm |
| Lawley | Kingdom Bound |
| Healthcare Education Project | The Left Bank |
| Houghton College | Buffalo Vineyard Church |
| Buffalo Design & Printing | Buffalo Spree |



Volunteer Stats:

97 total volunteers **2,218.5** total hours served



Leadership

IERICHO ROAD COMMUNITY HEALTH CENTER

EXECUTIVE TEAM:



Myron Glick, M.D.
Founder and
Chief Executive Officer



Magdalena Nichols, MHA, CAGS
Chief Operating Officer



Allana Krolkowski, M.D.
Chief Medical Officer



Anna Ireland Mongo, Ph.D.
Chief Program Officer



Zacchary TenHuisen, MPAcc
Chief Financial Officer



Kayla Gleason, MSL
Chief Officer of
Organizational Strategy

BOARD OF DIRECTORS:

President

Claity Massey, Ph.D.
Founder of King Center Charter School

Treasurer

John Lee
Retired Vice President, Praxair

Secretary

Donna Darrell
Retired Social Worker and Teacher

Paul Harris
Superintendent of Mechanical Maintenance,
Buffalo Sewer Authority

David Holmes, M.D.
Clinical Associate Professor and Director of
Global Health Education, Department of
Family Medicine, University at Buffalo Jacobs
School of Medicine and Biomedical Sciences

Law A Htoo
Burmese Community Leader,
Church Elder

Pastor Brent McCalister
Pastor, Midtown Bible Church

Shirley A. Mullen, Ph.D.
President Emerita, Houghton College

J. David Sampson
Judge, New York State Court of Claims

Steven Schenk
Pastor, Buffalo Vineyard Church

Connie Jozwiak Shields, Ph.D., ANP-BC, RN
Assistant Professor of Nursing,
D'Youville College
Adult Nurse Practitioner, Upstate
Clinical Research Associates



financial statements

CONDENSED STATEMENT OF FINANCIAL POSITION

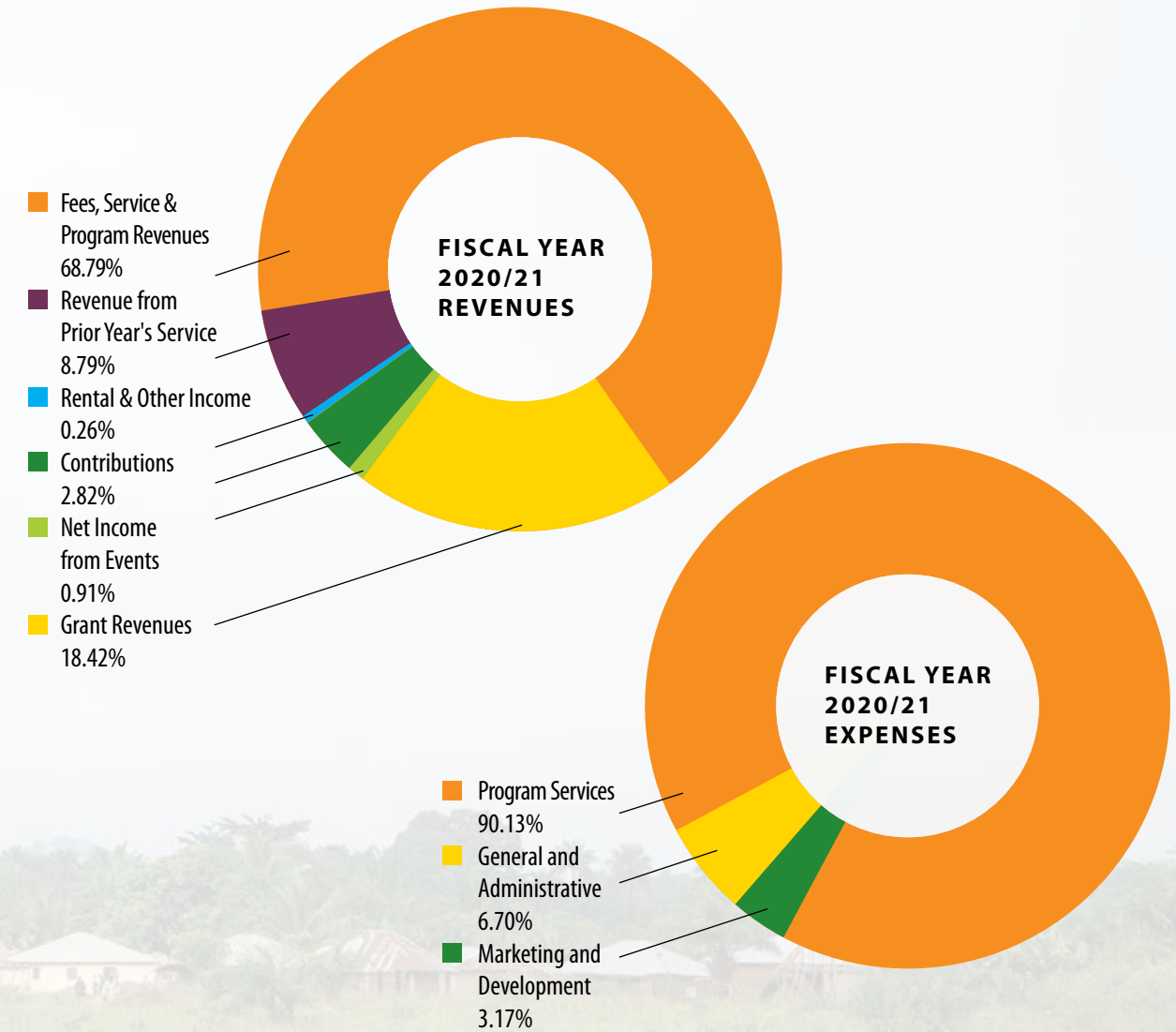
For the Year Ended June 30, 2021 and 2020

	2021 Amount	2020 Amount
Cash	\$1,387,327	\$4,483,894
Investments	1,801,054	–
Accounts Receivable	6,979,412	3,190,203
Other Current Assets	366,608	253,381
Total Current Assets	10,534,401	7,927,478
Property & Equipment	7,670,759	5,746,508
Total Assets	\$18,205,160	\$13,673,986
Notes & Current Maturities of Debt	\$133,712	\$293,023
Accounts Payable & Accrued Expenses	2,930,148	2,181,300
Total Current Liabilities	3,063,860	2,474,323
Long Term Debt	3,130,306	4,867,844
Total Liabilities	6,194,166	7,342,167
Net Assets	12,010,994	6,331,819
Total Liabilities & Net Assets	\$18,205,160	\$13,673,986

ABRIDGED STATEMENT OF OPERATIONS

For the Year Ended June 30, 2021 and 2020

	2021 Amount	2020 Amount
Revenues		
- Fees, Service and Program Revenues	\$22,995,251	\$19,800,942
- Grant Revenues	6,158,492	4,375,984
- Net Income from Events	303,722	52,050
- Contributions	943,669	1,467,185
- Rental & Other	88,285	37,361
- Revenues from Prior Years' Services	2,936,988	618,632
Total Revenue and Support	\$33,426,407	\$26,352,154
Expenses		
- Program Services	\$25,009,132	\$22,670,429
- Marketing & Development	879,884	640,257
- General & Administrative	1,858,216	1,545,064
Total Expenses	\$27,747,232	\$24,855,750
Operating Surplus Achieved	\$5,679,175	\$1,496,404



25
YEARS



JERICO ROAD
COMMUNITY HEALTH CENTER

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1 Corinthians 16:14

Let all that you do be done in love.